

August 11, 2017

Members of the Board,

I am writing to confirm my retirement date from NDPERS effective November 1, 2017, with my last day of employment being October 31, 2017. It has been a pleasure to work with you, our staff, members, employers, member organizations, vendors/consultants, the Legislature and Legislative Council staff, the administration(s) and state agencies including the State Investment Board/RIO, the Attorney General's Office and the Office of Management and Budget.

During these 28 years, I have had the opportunity to participate with you and the above groups to maintain and improve our services. The passion everyone has shown for our members has made NDPERS a great place to work and has fostered many accomplishments. I have appreciated the opportunity to be a part of it as the NDPERS Executive Director. However, a good deal remains to be done; I humbly regret not getting more of it completed.

I look forward to our future collaborations albeit in a different role as a retired member. It is with a great deal of optimism that I retire knowing that you and the other groups will continue to work to sustain and advance NDPERS.

In conclusion, thank you to each of you, and everyone, for these 28 years as Executive Director. I have appreciated working with all of you on the important work we do. I also want to extend a special thank you to the NDPERS staff. The only reason I have been able to serve for 28 years is due to their dedication and continuous efforts each and every day. They are a great group of people.

Sparb Collins